What Tests Miss: Hard Evidence on Soft Skills

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This talk is about the achievement tests that are widely used to screen, sort and monitor the success of schools and society.

- PISA tests; No Child Left Behind; Iowa Tests; NAEP tests; and the GED (General Educational Development); LSAT; SAT.

- It is about what these tests miss and why what they miss is important to know.

- They miss noncognitive (personality) traits.
• These are sometimes called “soft skills” or “character” traits.
• Perseverance, conscientiousness, motivation, willful planning.
• They are predictive of a range of important behaviors.
• Ignoring personality and character is a dangerous practice and can lead to costly mistakes in assessing and addressing social problems and in evaluating the success or failure of economic and social policies.
• I show this with the GED, an achievement test that high school dropouts can take to certify that they are the equivalents (in cognition) of high school graduates.
• It is a quantitatively important program in the U.S. and is also used in Canada.
• A version of it was adopted in Brazil to solve its problem of having a poorly educated population.
• 1/7 high school certificates in the U.S. are issued to GEDs.
• The details of the GED program are not so important as are the lessons from it.
What Are These Lessons?

- More than academic achievement is required for success in life.
- Personality—"character"—can be measured.
- Personality can be fostered.
- Interventions that promote "character" are unexplored and potentially powerful tools for economic and social policy.
What Are These Lessons?

• There are other lessons as well.
• Movements for “accountability” in education often create perverse incentives.
• Tests and test certification can create and conceal problems.
• Uncritical reliance on tests as measures of the outcomes of schools and social programs is dangerous.
• Uncritical reliance on tests to screen students into schools warps educational goals, stifles creativity and does not even predict even success in school all that well.
The Power of Personality

- The wide array of outcomes causally affected by soft skills is remarkable: smoking, health, teen pregnancy, high school graduation, wages, success in college, criminal activity, employment, and welfare dependency to name only a few.
- In many cases, soft skills play a greater role in determining outcomes than do cognitive skills.
Character Can Be Measured

- If soft skills are so important, why have they been ignored in public policy discussions for so long?
- Many people view these skills as “fuzzy” concepts that have only tenuous effects on behavior and that may be more the consequence than the cause of behavior.
- Another reason is that, unlike cognitive skills, soft skills are thought to be difficult to measure.
- That is wrong, as I show in this lecture.
Introduction:
Hard Evidence on Soft Skills

- It is a truism that many different skills are important for success in life.
- Achievement in different fields requires different bundles of talent at different levels.
Introduction: Hard Evidence on Soft Skills

- Thomas Edison: an exceedingly clever inventor.
- He was also hard driving and persistent.
- He is celebrated both for his deep insights and for his willingness to perform endless experiments before he discovered the idea that became the core of his next invention.
- His self-description: “genius 1% inspiration, 99% perspiration.”
- Woody Allen: “80% of success is showing up.”
Introduction:
Hard Evidence on Soft Skills

- In almost every task in life, more than just the raw ability to solve abstract problems is required for success, although the proportions of cognition and character required for success vary across tasks.
- Cognition is very important in complex tasks.
- But self-control, self-discipline, and motivation are required to foster and apply talent.
Introduction: Hard Evidence on Soft Skills

• Despite the powerful intuitive force of the idea that many different abilities are required to succeed in most tasks in life, soft skills are ignored in popular and academic discussions of skill and skill formation and discussions of the success and failure of schools.
• The emphasis in most public policy discussions is almost exclusively on cognitive skills—intelligence and acquired knowledge as measured by IQ and achievement tests. Everything else is given a back seat.
Introduction: Hard Evidence on Soft Skills

- Schools are now expected to teach cognition and not character.
- School effectiveness is more often measured by test scores.
- The practice of Hagwon focuses primarily on coaching students to pass tests, not to form their character.
Introduction:
Hard Evidence on Soft Skills

- Character education is thought to be the province of the family.
- Yet the family is under stress in many countries around the world, even in Korea.
- And some families are better situated to foster these traits than others.
Introduction:
Hard Evidence on Soft Skills

- Single-parent families provide fewer resources for their children.
- About 18% of Korean children are in single parent families and the figure is increasing.
- In Korea, there is evidence of inequality among children in the environments that promote schooling and success.
- To be effective, social policy designed to reduce inequality and promote productivity has to look beyond the one-dimensional focus on cognition and tests of cognition that dominates current thinking.
I. Origins of Testing
• Tests for civil servants go back to ancient China
• The modern accountability movement in education arose in U.S. educational reform movements.
• Horace Mann (1840s) introduced the standardized test.
• The instrument was crude.
• But Mann saw its limitations, even if the instrument were perfected.
• Mann viewed a primary function of schools as teaching morality and character.
Mann:

“Hence to value schools, by length instead of quality, is a matchless absurdity. Arithmetic, grammar, and the other rudiments, as they are called, comprise but a small part of the teachings in a school. The rudiments of feeling are taught not less than the rudiments of thinking. The sentiments and passions get more lessons than the intellect. Though their open recitations may be less, their secret rehearsals are more.”

-Horace Mann (1867, p. 420)
• Mann’s ideas for standardized testing were not pursued on a widespread scale for another 50—70 years (exception, New York Regents in 1870s).
• 19th Century used input-based measures (e.g., standardized curriculum) to evaluate schools.
• There was often harsh discipline.
• Also schooling targeted elites: college and even high school only for the select.
• Progressives (John Dewey and others) sought to free up the curriculum (early 20th Century).
• Enroll a wider swath of society into schools.
IQ as a Filter

- The Progressives needed a device to filter and track students.
- IQ tests were an early 20th Century invention that played this role.
- First IQ test was designed to screen out misfits in school.
- Role of the test was broadened to sort students within schools—this practice created tracking systems.
- But the creators of IQ tests realized their limitations.
“[Success in school] ... admits of other things than intelligence; to succeed in his studies, one must have qualities which depend on attention, will, and character; for example a certain docility, a regularity of habits, and especially continuity of effort. A child, even if intelligent, will learn little in class if he never listens, if he spends his time in playing tricks, in giggling, in playing truant.”

-Binet (1916, p. 254)
At about the same time that Binet was writing, Charles Spearman, best known for his work on “g” – a unitary factor that is claimed to capture the structure of intelligence-along with his student, Edward Webb, undertook studies of “character” because of “the urgency of its practical application to all the business of life” (Webb 1915, p. 1).

Spearman and Webb concluded that many positive aspects of character shared a relation to what modern personality psychologists term “Conscientiousness.”
Arthur Jensen, the intellectual heir of Spearman and ardent proponent of the power of g, a measure of intelligence or problem-solving ability, in explaining success in life, writes:

“What are the chief personality traits which, interacting with g, relate to individual differences in achievement and vocational success? The most universal personality trait is conscientiousness, that is, being responsible, dependable, caring, organized and persistent.”

-Jensen (1998, p. 575)
Taylorism: “Scientific Management”

- A late 19th and early 20th century obsession.
- Formalized the American passion for efficiency and productivity.
- Taylorism was highly influential—scientific management, measurement, and accountability.
- But how to apply it to schools?
Bobbitt, a Taylorist University of Chicago educator in the early 20th Century:

“Education is a shaping process as much as the manufacture of steel rails; the personality is to be shaped and fashioned into desirable forms. It is a shaping of more delicate matters, more immaterial things, certainly; yet a shaping process none the less.”

-Bobbitt (1913, pp. 12-13)
• Bobbitt lacked good tools to measure the output of schools, but like Mann he viewed personality as an important output and devised some crude indicators of how to gauge output.
• IQ was (and is) held to measure a fixed trait.
• Achievement tests were created in the wake of the IQ test—a way to implement Taylorism in the schools.
• To capture the knowledge *acquired* in schools
General Knowledge

- Achievement tests were created to measure “general knowledge” and its growth.
- Ralph Tyler (Chicago) and Edward Lindquist (Iowa) invented the achievement test as a way to measure “general knowledge” and developed the technology to implement the achievement test.
- Designed to capture important life skills; not specific knowledge of a course.
- Iowa tests; ACT; GED; No Child Left Behind; NAEP; PISA tests are modern versions.
- All of the originators of these tests understood what they missed.
Tyler favored other mechanisms of assessment to capture these outputs of schools:

“We lean heavily on written examinations, on a few types of objective tests, and on the subjective impressions of teachers. Many other appraisal devices could be used, such as records of activities in which pupils participate, questionnaires, check lists, anecdotal records and observational records, interviews, reports made by parents, products made by the pupils, and records made by instruments (motion pictures, eye-movement records, sound recordings, and the like).”

-Tyler (1940, p. 27)
The GED

- GED—an achievement test created to certify “the general knowledge” of what soldiers had learned in WWII.
- Soldiers had been in US Army in World War II—2-3—years formed discipline and selected on traits that were required to serve in the military: obedience, self-control, etc.
- Thus it was implicit at the time the GED was created that certifiers possessed “character.”
- They also acquired knowledge through course work (Armed Forces Institute) and through life experiences.
- GED test was later (1950s) applied to civilian populations as a way to address the high school dropout problem.
Forces Promoting Widespread Acceptance of Testing

- Forces pushing toward widespread acceptance of tests.
  - Desire for egalitarianism—meritocracy.
  - SAT and Conant: target bright kids; break old boy networks.
  - Creation of a meritocracy.
Accountability and Assessment:
Taylorism Applied to Social Policy

• Accountability movement in U.S. policy in the Kennedy-Johnson administration.
  a. McNamara and the “Whiz Kids” revived Taylorism: Apply economic principles to social programs and produce a social version of a profit-loss statement.
  c. Great Society and Evaluation; Focused on Educational Policy; Accountability Returned (Henry Aaron: Politics and the Professors: The Great Society in Perspective)
  d. Achievement and IQ test scores in social programs were favored as good measures of success.
  d. Accountability Goes Wild: ultimate expression is the No Child Left Behind movement in the 2000s.
Figure 1: Sales of Standardized Tests

• One manifestation was the GED.
II. The GED
- What is the GED?
- A test given to high school dropouts to certify that they are the “equivalents” of high school dropouts.
- Widely used in American education.
Figure 2: Growth in the GED - Percent of High School Credentials and Number of Takers
Questions from GED Test
### Mathematics

If $8x + 16 = 32$, what is $x$?

- A) 8
- B) 2
- C) 4
- D) 3
- E) 7

<table>
<thead>
<tr>
<th>Easy Sample Question</th>
<th>If $8x + 16 = 32$, what is $x$?</th>
</tr>
</thead>
<tbody>
<tr>
<td>A) 8</td>
<td>B) 2</td>
</tr>
<tr>
<td>C) 4</td>
<td>D) 3</td>
</tr>
<tr>
<td>E) 7</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Difficult Sample Question</th>
<th>Alex has a job working for Adam's Apple Orchard. Two hundred new apple trees just arrived, which Mr. Adams would like Alex to plant. Alex can plant an average of 15 trees per workday. At this rate, approximately how many workdays will it take Alex to plant the 200 trees?</th>
</tr>
</thead>
<tbody>
<tr>
<td>A) between 7 and 9</td>
<td>B) between 9 and 11</td>
</tr>
<tr>
<td>C) between 11 and 13</td>
<td>D) between 13 and 15</td>
</tr>
<tr>
<td>E) between 15 and 17</td>
<td></td>
</tr>
</tbody>
</table>
Who are the GEDs?

- In terms of family background, they are intermediate between high school grads and dropouts.
- They are as smart as ordinary high school graduates who do not go on to college.
Cognitive Skills: Comparable for GEDs and High School Grads
Figure 4: Cognitive ability by educational status (no college sample, all ethnic groups)

Source: Heckman, Humphries, Urzua, and Veramendi (2010)
Figure 4: Cognitive ability by educational status (no college sample, all ethnic groups)

Source: Heckman, Humphries, Urzua, and Veramendi (2010)
• They lack noncognitive or “soft” skills.
Noncognitive Skills: GEDs Resemble Dropouts
Figure 5: Noncognitive ability by educational status (no college sample, all ethnic groups)

Source: Heckman, Humphries, Urzua, and Veramendi (2010)
Figure 5: Noncognitive ability by educational status (no college sample, all ethnic groups)

Source: Heckman, Humphries, Urzua, and Veramendi (2010)
• Their performance in the labor market is at the level of dropouts.

• Wages relative to dropouts
  1. Unadjusted (by cognitive ability): they have some advantage, but that advantage is there before they get the GED.
  2. Adjusted by ability: the effects vanish.
The Social Performance of the GEDs

- Their behaviors are different.
- Often worse than dropouts.
- They drop out of everything they start (school; jobs; army; marriage).
- More likely to engage in risky behaviors.
Signaling: GED may signal ability and this signal may be of value in the labor market

- Can examine this possibility by looking at before-after GED wages of recipients.
- No evidence of any gain from wages before the test is taken.
III. What Traits do Tests Capture? Validities of Achievement Tests

- How were these widely used tests validated by their creators?
- Look at Predictive Validities (“effect sizes” or “correlations”).
- What do these tests predict? How strong is the predictive power of IQ, grades, and achievement tests?
- Contrast between What Tests Are Designed to Measure Vs. What They Actually Measure.
- Many tests of cognition are only validated on schooling tasks.
- Not in performance in the real world.
General Finding

1. The more complex the task, the greater the relative predictive power of cognition ("g" theory).
2. For less complex tasks, the greater the predictive power of personality. Soft skills are highly predictive in blue collar jobs.
3. But even in complex tasks, soft skills are highly predictive.
General Finding

- Test are generally validated by their correlation with grades and other tests. Not in real world behavior.
- Grades in Secondary School Are Better Predictors of Success in College Than Are SAT Scores.
Validities in Labor Market and Social Outcomes
Table 2: Validities in Labor Market Outcomes from the National Longitudinal Survey of Youth, 1979: Our Study

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Males</th>
<th>Females</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>IQ</td>
<td>GPA (10th grade)</td>
</tr>
<tr>
<td>Hourly Wage Age 35</td>
<td>0.03</td>
<td>0.05***</td>
</tr>
<tr>
<td>Hours Worked Age 35</td>
<td>0.10***</td>
<td>0.12***</td>
</tr>
<tr>
<td>Any Welfare Age 35</td>
<td>-0.09***</td>
<td>-0.11***</td>
</tr>
</tbody>
</table>
The Validity of Measures of Personality

- Are they any better or worse than cognitive measures?
- Longitude and Latitude of Personality is Big Five: A lot of the study of validity has been done for this group.
- OCEAN
  - O: Openness
  - C: Conscientiousness
  - E: Extraversion
  - A: Agreeableness
  - N: Neuroticism
- Predictive power of their success in college.
Table 3: The Relative Predictive Power of Conscientiousness and SAT Scores for College GPA

<table>
<thead>
<tr>
<th>Source</th>
<th>Sample</th>
<th>Timing of Measurement and Outcome</th>
<th>Controls</th>
<th>Metric</th>
<th>Results</th>
</tr>
</thead>
<tbody>
<tr>
<td>Conard [2005]</td>
<td>University students in the US (N=186)</td>
<td>College GPA and SAT were both self-reported during college. Personality was measured in college.</td>
<td>Class Attendance</td>
<td>Standardized Regression Coefficient ($\beta$)</td>
<td>SAT Total Conscientiousness 0.27 0.30</td>
</tr>
<tr>
<td>Noftle and Robins [2007]</td>
<td>University students in the US (N=10,497)</td>
<td>College GPA and SAT were both self-reported during college. Personality was measured in college.</td>
<td>Gender, Other Big Five Traits</td>
<td>Standardized Regression Coefficient ($\beta$)</td>
<td>SAT Verbal Conscientiousness 0.19 0.16 SAT Math Conscientiousness 0.24</td>
</tr>
<tr>
<td>Wolfe and Johnson [1995]</td>
<td>University students in the US (N=201)</td>
<td>GPA and SAT were provided by the Colleges' Record Office. Personality was measured in college.</td>
<td>High School GPA</td>
<td>Standardized Regression Coefficient ($\beta$)</td>
<td>SAT Total Conscientiousness 0.23 0.31</td>
</tr>
</tbody>
</table>

Notes: (a) Self-reported SAT scores and those obtained from college records were highly correlated ($r=0.92$). Self-reported GPA and that obtained from college records were highly correlated ($r=0.89$).
Figure 7: Association of the Big Five and intelligence with years of schooling

Males

- Emotional Stability
- Agreeableness
- Extraversion
- Conscientiousness
- Openness
- Fluid Intelligence
- Crystalized Intelligence

Standardized Regression Coefficient

- Unadjusted for Intelligence
- Adjusted for Intelligence
Figure 8: Correlations of The Big Five and Intelligence with Course Grades

- Emotional Stability
- Agreeableness
- Extraversion
- Conscientiousness
- Openness

Correlation/Partial Correlation

- Raw Correlation with GPA
- Partial Correlation with GPA, Controlled for Intelligence
Figure 9: Associations with Standardized Achievement Test Scores

- Emotional Stability
- Agreeableness
- Extraversion
- Conscientiousness
- Openness
- Intelligence

- Standardized Regression Coefficient
  - Private School
  - Public School
Figure 10: Associations with Job Performance

![Bar chart showing associations with job performance.](image)
Figure 11: Correlations of mortality with personality, IQ, and socioeconomic status (SES)
Figure 12: Ever been in jail by age 30, by ability (males)

Source: Heckman, Stixrud, and Urzua (2006)
Figure 13: Probability of being teenage and single with children (females)

Source: Heckman, Stixrud, and Urzua (2006)
Confusion As To What Achievement Tests Measure

- Achievement test scores are *explained* in part by personality tests.
- Confusion of IQ and achievement (e.g., *The Bell Curve*) is common.
- Achievement tests bundle IQ and personality (recall Table 2).
- The power of “IQ,” as claimed by Herrnstein and Murray, is in part the power of personality.
Figure 14: AFQT Decomposed by IQ, Rosenberg, and Rotter (Unconditional)

Source: Borghans, Golsteyn, Heckman et al. [2010]
Test Performance Can Be Incentivized
Table 4: Incentives and Performance on Intelligence Tests

<table>
<thead>
<tr>
<th>Study</th>
<th>Sample and Study Design</th>
<th>Experimental Group</th>
<th>Effect size of incentive (in standard deviations)</th>
<th>Summary</th>
</tr>
</thead>
<tbody>
<tr>
<td>Edlund</td>
<td>Between subjects study. 11 matched pairs of low SES children; children were about one standard deviation below average in IQ at baseline</td>
<td>M&amp;M candies given for each right answer</td>
<td>Experimental group scored 12 points higher than control group during a second testing on an alternative form of the Stanford Binet (about 0.8 standard deviations)</td>
<td>“…a carefully chosen consequence, candy, given contingent on each occurrence of correct responses to an IQ test, can result in a significantly higher IQ score.” (p. 319)</td>
</tr>
</tbody>
</table>
• Incentives operate more effectively on those with lower levels of motivation.
• No lasting effects of incentives (Pay for grades).
IV. Costs of Achievement Tests: Neglecting Soft Skills
• GED conceals and creates major problems in American society.

• The one-dimensional focus of public policy on “smarts” conceals major problems by distorting social statistics on the health of society and by misdirecting effort by institutions and individuals.

• GEDs earn at the rate of high school dropouts and resemble dropouts in many other ways, even though they are as smart as high school graduates as measured by achievement tests.
• By counting GEDs as high school graduates, Americans deceive themselves about the health of their society.
• If GEDs are properly counted as high school dropouts, the U.S. high school dropout rate has increased since the early 1970s.
• The rising dropout rate is a worry because the market value of education has risen in the past thirty years.
• The rising high school dropout rate helps to explain the recent slowdown in the growth of skills in the American economy and the rise in inequality.

• At a time when skilled labor has become more valuable and when a high skilled work force is needed to compete in the world economy and to meet fiscal challenges, America’s rate of producing high skills has decelerated.
Not All GEDs Are Alike: The Program Is Not Universally Bad

- It benefits some: who are they?
- Those high in both cognitive and noncognitive skills.
- The GED creates options for high school dropouts.
- It opens the doors to higher education for them.
- 40% go on to college.
- Yet only 3% graduate a 4-year college.
- Who benefits?
- Those with high levels of cognitive and noncognitive skills.
But on Net Is There a Benefit or a Loss from the GED Program?

- The growth in GED certification is fueled by an uncritical reliance on tests as a measure of success.
- Solve the U.S. dropout problem by “certifying” people.
- The GED helps create the dropout problem.
- Students are seduced into dropping out of school by an easy option.
Vulnerable Youth

- Youth are very vulnerable, often make bad choices.
- By restricting their choices, we often improve their life outcomes.
- The decision-making process of teens may lead them to make choices that restrict their educational paths and earnings in ways that they later regret.
Figure 15: Proportion of individuals in each age group scoring at or above the mean for 26- to 30-year-olds on indices of intellectual and psychosocial maturity.

Source: Steinberg, Graham, O’Brien et al. [2009].
V. Cognitive and Social and Emotional Skills Can Be Fostered
• Gaps in cognitive and noncognitive skills open up early across social and economic groups.
• For both cognitive and socioemotional traits, ability gaps across socioeconomic groups open up at early ages and persist.
Each score standardized within observed sample. Using all observations and assuming data missing at random. Source: Brooks-Gunn et al. (2006).
Figure 17: Average percentile rank on anti-social behavior score, by income quartile

(The higher the score, the worse are behavioral problems)
• The early origins of gaps in cognitive and noncognitive skills may suggest a genetic basis.

• Cognitive and noncognitive traits are not determined solely by genetics.

• Family investment and early childhood programs promote both cognitive and noncognitive skills.
• IQ can be fostered in the very early years (0-3).
• IQ becomes rank stable by the early teenage years.
• Achievement (crystallized intelligence or knowledge) can be acquired throughout one’s lifetime but not raw “fluid” intelligence.
• Personality skills are more malleable until later ages.
• Schools and early family environments (parenting practices) serve to shape these skills.
Figure 18: Causal Effect of Schooling on Measures of Cognition (from ASVAB)
Figure 19: Causal Effect of Schooling on Measures of Cognition (from ASVAB)
Figure 20: Causal Effect of Schooling on Two Measures of Socioemotional Skills
Figure 21: Causal Effect of Schooling on Two Measures of Socioemotional Skills
Enriched Early Environments Foster Social and Emotional Skills

High/Scope Perry Preschool Program
• The Perry preschool program enriched the lives of low income black children with initial IQs below 85 at age 3.
  • 2.5 hours per day
  • 5 days per week
  • 2 years during each school year (mid-October to May).
  • home visits
  • program stops after two years
  • the program taught planning and persistence as well as social adjustment
  • “Plan, Do, Review”: Plan a project, do it, review it collectively
  • Taught social skills, anger management, and ability to stay on task.
• Evaluated by the method of random assignment.
• Strong effects are found for both boys and girls, although different effects are found at different ages for different outcomes.
• Did not lead to sustained gains in IQ for males, and only slight effect for females.
Figure 22: Cognitive Evolution Through Time, Perry Males: Male Cognitive Dynamics

Male Cognitive Dynamics

<table>
<thead>
<tr>
<th>Age</th>
<th>Treatment</th>
<th>Control</th>
</tr>
</thead>
<tbody>
<tr>
<td>Entry</td>
<td>79.2</td>
<td>77.8</td>
</tr>
<tr>
<td>4</td>
<td>94.9</td>
<td>83.1</td>
</tr>
<tr>
<td>5</td>
<td>95.4</td>
<td>84.8</td>
</tr>
<tr>
<td>6</td>
<td>91.5</td>
<td>85.8</td>
</tr>
<tr>
<td>7</td>
<td>91.1</td>
<td>87.7</td>
</tr>
<tr>
<td>8</td>
<td>88.3</td>
<td>89.1</td>
</tr>
<tr>
<td>9</td>
<td>88.4</td>
<td>89.0</td>
</tr>
<tr>
<td>10</td>
<td>83.7</td>
<td>86.0</td>
</tr>
</tbody>
</table>
Yet the Perry Program has a statistically significant annual rate of return of around 7-10% per annum—for both boys and girls—above the post World War II stock market returns to equity in U.S. labor market estimated to be 5.8%.
The Perry Preschool Program worked primarily through socioemotional channels.

- Raises scores on achievement tests but not IQ tests.
- Socioemotional factors and cognitive factors both explain performance on achievement tests (Duckworth, 2006; Borghans et al., 2008; Borghans et al., 2009).
- Personality factors substantially affect performance on achievement tests.
Statistically Significant Effect for Males and Females (p-values 0.009, 0.021 respectively)

Figure 24: Personal Behavior Index, by Treatment Group
Figure 25: Socio-Emotional Index by Treatment Group
Decomposing The Perry Treatment Effects

- Noncognitive traits are the major source of its effectiveness
Figure 26: Decomposition of Treatment Effects, Males

<table>
<thead>
<tr>
<th>Outcome Description</th>
<th>Age</th>
<th>Effect</th>
<th>Scale</th>
</tr>
</thead>
<tbody>
<tr>
<td>CAT total*, age 14 (+)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employed, age 19 (+)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Monthly Income, age 27 (+)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>No tobacco use, age 27 (+)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td># of adult arrests, age 27 (-)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Jobless for more than 2 years, age 40 (-)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ever on welfare (-)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total charges of viol.crimes with victim costs, age 40, (-)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total charges of all crimes, age 40 (-)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total # of lifetime arrests, age 40 (-)</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Total # of adult arrests, age 40 (-)</td>
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<tr>
<td>Total # of misdemeanor arrests, age 40 (-)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total charges of all crimes with victim costs, age 40 (-)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Any charges of a crime with victim cost, age 40 (-)</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

0 10 20 30 40 50 60 70 80 90 100%
Figure 26: Decomposition of Treatment Effects, Males

- CAT total*, age 14 (+)
- Employed, age 19 (+)
- Monthly Income, age 27 (+)
- No tobacco use, age 27 (+)
- # of adult arrests, age 27 (-)
- Jobless for more than 2 years, age 40 (-)
- Ever on welfare (-)
- Total charges of viol.crimes with victim costs, age 40, (-)
- Total charges of all crimes, age 40 (-)
- Total # of lifetime arrests, age 40 (-)
- Total # of adult arrests, age 40 (-)
- Total # of misdemeanor arrests, age 40 (-)
- Total charges of all crimes with victim costs, age 40 (-)
- Any charges of a crime with victim cost, age 40 (-)
Figure 26: Decomposition of Treatment Effects, Males

- CAT total*, age 14 (+)
- Employed, age 19 (+)
- Monthly Income, age 27 (+)
- No tobacco use, age 27 (+)
- # of adult arrests, age 27 (-)
- Jobless for more than 2 years, age 40 (-)
- Ever on welfare (-)
- Total charges of viol.crimes with victim costs, age 40, (-)
- Total charges of all crimes, age 40 (-)
- Total # of lifetime arrests, age 40 (-)
- Total # of adult arrests, age 40 (-)
- Total # of misdemeanor arrests, age 40 (-)
- Total charges of all crimes with victim costs, age 40 (-)
- Any charges of a crime with victim cost, age 40 (-)
Figure 26: Decomposition of Treatment Effects, Males

CAT total*, age 14 (+)
Employed, age 19 (+)
Monthly Income, age 27 (+)
No tobacco use, age 27 (+)
# of adult arrests, age 27 (-)
Jobless for more than 2 years, age 40 (-)
Ever on welfare (-)
Total charges of viol.crimes with victim costs, age 40, (-)
Total charges of all crimes, age 40 (-)
Total # of lifetime arrests, age 40 (-)
Total # of adult arrests, age 40 (-)
Total # of misdemeanor arrests, age 40 (-)
Total charges of all crimes with victim costs, age 40 (-)
Any charges of a crime with victim cost, age 40 (-)

Legend:
- Cognitive Factors
- Socio-Emotional State
- Personal Behavior
Figure 26: Decomposition of Treatment Effects, Males
Evidence from a Substantial Body of Work on Parental and Social Investment.

The Following Lessons Emerge

- Investment most productive in early years for IQ and fluid intelligence.
- Investment relatively more productive in middle years of childhood for fostering personality.
- Associated with the slowly developing pre-frontal cortex.
- Criminal activity depends relatively more on personality: self-control, anger management, etc.
Evidence from a Substantial Body of Work on Parental and Social Investment. The Following Lessons Emerge

- Educational attainment depends relatively more on cognitive skills.
- Personality fosters cognitive skills.
- Leads to following optimal policy (early vs. late) (Cunha, Heckman, and Schennach, 2010).
- It is a policy tailored to individual patterns of disadvantage.
- Not a “one size fits all” type of policy.
Figure 27: Densities of Ratio of Early to Late Investments: Maximizing Aggregate Education versus Minimizing Aggregate Crime
VI. Conclusions

- The current exclusive focus on cognitive tests in Korean society ignores important dimensions of social performance.
- Soft skills matter.
- They are not solely genetically determined.
- They can be shaped, even into the adolescent and young adult years.
- Improving them is a productive avenue of social policy.
- GED program and its consequences illustrate the importance of soft skills.
- GED program tests a part of the skills that matter.
VI. Conclusions

- Distorts basic data on the American economy.
- Distortions created by accountability programs like No Child Left Behind that focus attention solely on test scores.
- U.S. schools now focus only on math and reading.
- Policies focusing on promoting test scores, tuition and college application polices, and the like miss a basic point about what matters for success and how to foster it.
- A policy of prevention rather than remediation is more cost effective and is a more equitable way to promote productivity and social justice.
<table>
<thead>
<tr>
<th>Variables Included</th>
<th>Correlations and Partial Correlations</th>
<th>Explained Variance ($R^2$)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>IQ</td>
<td>Locus of Control/ Self-Esteem</td>
</tr>
<tr>
<td>High School Diploma</td>
<td>0.037***</td>
<td>0.049***</td>
</tr>
<tr>
<td>Highest Grade Completed</td>
<td>0.390***</td>
<td>0.013</td>
</tr>
<tr>
<td>12th Grade GPA</td>
<td>0.486***</td>
<td>0.018</td>
</tr>
<tr>
<td>Hourly Wage at 35</td>
<td>0.198***</td>
<td>0.063***</td>
</tr>
<tr>
<td>Weeks Unemployed at 35</td>
<td>-0.137***</td>
<td>0.023*</td>
</tr>
<tr>
<td>Any Welfare at 35</td>
<td>-0.235***</td>
<td>-0.038***</td>
</tr>
<tr>
<td>Depression at 40</td>
<td>-0.097***</td>
<td>-0.024*</td>
</tr>
<tr>
<td>Physical Health at 40</td>
<td>-0.040***</td>
<td>-0.143***</td>
</tr>
<tr>
<td>Mental Health at 40</td>
<td>0.023*</td>
<td>0.056***</td>
</tr>
</tbody>
</table>
Figure A1: Juvenile delinquency and The Big Five
Figure A2: Growth in Incarcerated Populations by Race
Figure A3: GEDs as a Percent of HS Credentials by Race, 2005

Source: Heckman and LaFontaine (2010).
<table>
<thead>
<tr>
<th>Author(s)</th>
<th>Main Variable(s)</th>
<th>Data and Methods</th>
<th>Causal Evidence</th>
<th>Main Result(s)</th>
</tr>
</thead>
</table>
| Barnett, Jung, Yarosz et al. [2008] | **Outcome(s): internalizing and externalizing behavior** – teacher-assessed Problem Behaviors Scale of the Social Skills Rating System (SSRS) | **Data**: collected by authors; 210 children aged 3 and 4  
**Methods**: random assignment | **Controls**: n/a  
**Timing of Measurements**: Children were first assessed in the fall before the program and then again in the spring. | Participants in the program had a 0.47 standard deviation lower score for the behavioral problems index (p<0.05). |
| Behncke [2009]    | **Outcome(s): cognitive ability** – performance on a diagnostic math test for a college economics class  
**Intervention**: verbal encouragement before the test | **Data**: Collected by author; 440 students from a Swiss University  
**Methods**: random assignment, randomization inference | **Controls**: n/a  
**Timing of Measurements**: The noncognitive skill shock directly proceeded test. | Verbal encouragement raised test scores by 2.5% amongst all students (p<0.05) and by 8.0% amongst students who reported difficulties with math (p<0.01). |
<table>
<thead>
<tr>
<th>Study</th>
<th>Outcome(s)</th>
<th>Data: 2,937 children (grades 1-3)</th>
<th>Controls: time, time squared, individual baseline, school baseline, city fixed effects, poverty level, interactions of intervention with time, time squared, individual baseline, poverty, and poverty and time</th>
<th>Participation in the intervention was associated with a 0.24 standard deviation increase in authority acceptance ($p&lt;0.001$), a 0.12 standard deviation increase in cognitive concentration ($p&lt;0.001$), and a 0.34 standard deviation increase in social competence ($p&lt;0.0001$) compared to the control group. The effects were stronger in more disadvantaged schools. They find similar but weaker results for the peer-assessed measures.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bierman, Coie, Dodge et al. [2010]</td>
<td>teacher-assessed behavior – Social Health Profile (SHP) including authority acceptance, cognitive concentration, and social competence; peer-assessed behavior – survey questions about behavior labeled as aggressive, prosocial, and hyperactive</td>
<td>Methods: three-level ordered logistic regression with clustering at the school and individual level, random assignment</td>
<td>Timing of Measurements: The baseline outcomes were measured in kindergarten.</td>
<td></td>
</tr>
<tr>
<td>Bloom, Gardenhire-Crooks and Mandsager [2009]</td>
<td>educational attainment – high school diploma, labor force participation – whether working at a job, personality – self-efficacy and social adjustment</td>
<td>Data: 1,018 young people between the ages 16 and 18 who have dropped out of school</td>
<td>Controls: sample member characteristics</td>
<td>Participants in the program were 12.0 percentage points more likely to earn a high school diploma ($p&lt;0.01$), 9.1 percentage points more likely to be working ($p&lt;0.01$), and 9.6 percentage points less likely to report a self-efficacy and social adjustment score one standard deviation below the mean ($p&lt;0.01$). The program also improved measures of criminality and health.</td>
</tr>
<tr>
<td>Chetty, Friedman, Hilger et al. [2010]</td>
<td><strong>Outcome(s):</strong> non-cognitive skills — an index based on the teacher’s observations of the students</td>
<td>Data: Project STAR; 1,671 4th grade students and 1,780 8th grade students</td>
<td>Controls: wave fixed effects, student gender, free-lunch status, age, race, a quartic in the claiming parent’s household income interacted with parent's marital status, mother's age at child's birth, whether the parents own a home, and whether the parents made a 401 (k) contribution between 1996 and 2008.</td>
<td>A 1 percentile improvement in kindergarten class quality increases an index of non-cognitive skills by 0.15 percentiles in 4th grade (p&lt;0.05) and 0.13 percentiles in 8th grade (p&lt;0.05). Better classrooms were also associated with better life outcomes.</td>
</tr>
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<tr>
<td><strong>Intervention:</strong> randomly assigned kindergarten class quality as measured by difference in percentiles of the mean end-of-year test scores of the students’ classmates and the scores of the other kindergarteners at the same school</td>
<td><strong>Methods:</strong> OLS, random assignment</td>
<td><strong>Timing of Measurements:</strong> Classes were randomly assigned in kindergarten, and the behavioral indices were based on 4th and 8th grade teacher observations.</td>
<td><strong>Data:</strong> 1,671 4th grade students and 1,780 8th grade students</td>
<td><strong>Methods:</strong> OLS, random assignment</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Diamond, Barnett, Thomas et al. [2007]</th>
<th><strong>Outcome(s):</strong> Executive Function – Dots-Mixed task, Reverse-Flanker task</th>
<th>Data: 147 preschoolers</th>
<th>Controls: age, gender, years in program</th>
<th><strong>Timing of Measurements:</strong> The tasks were given at the end of the second year of the program. <strong>Data:</strong> 147 preschoolers</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Intervention:</strong> participation in a Tools of the Mind program instead of the regular school district’s balanced literacy program</td>
<td><strong>Methods:</strong> random assignment</td>
<td><strong>Timing of Measurements:</strong> The tasks were given at the end of the second year of the program. <strong>Data:</strong> 147 preschoolers</td>
<td><strong>Methods:</strong> random assignment</td>
<td><strong>Timing of Measurements:</strong> The tasks were given at the end of the second year of the program. <strong>Data:</strong> 147 preschoolers</td>
</tr>
<tr>
<td><strong>84% of students in Tools were successful in the Reverse Flanker task compared to 65% in the control group. Almost twice as many students in the Tools program achieved greater than 75% accuracy on the Dots-Mixed task compared to the control group.</strong></td>
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</tr>
<tr>
<td>Author(s)</td>
<td>Outcome(s):</td>
<td>Data:</td>
<td>Controls:</td>
<td>Timing of Measurements:</td>
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<td>-----------------------------------------------</td>
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</tr>
<tr>
<td>Durlak and Weissberg [in press]</td>
<td>social and emotional learning skills, attitudes, positive social behavior, conduct problems, emotional distress, academic performance</td>
<td>270,034 kindergarten through high school students</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>Gottschalk [2005]</td>
<td>Personality – four measures of locus of control based on whether the respondent agrees strongly, agrees, disagrees, or strongly disagrees with various statements</td>
<td>Self-Sufficiency Project; 4,958 single parents over the age of 19 in New Brunswick and British Columbia</td>
<td>age, age squared, region, gender, speaks French, number of children</td>
<td>n/a</td>
</tr>
</tbody>
</table>

**Methods**: meta-analysis  
**Intervention**: Meta-analysis of school-based, universal social and emotional learning program  
**Data**: 270,034 kindergarten through high school students  
**Controls**: n/a  
**Timing of Measurements**: n/a  

**Methods**: random assignment, probit, IV  
**Intervention**: randomly assigned work subsidies  
**Data**: Self-Sufficiency Project; 4,958 single parents over the age of 19 in New Brunswick and British Columbia  
**Controls**: age, age squared, region, gender, speaks French, number of children  
**Timing of Measurements**: Participants were interviewed at baseline and 36 months after baseline.
<table>
<thead>
<tr>
<th>Reference</th>
<th>Outcome(s):</th>
<th>Data:</th>
<th>Controls:</th>
<th>Timing of Measurements:</th>
<th>Intervention</th>
<th>Data:</th>
<th>Controls:</th>
<th>Timing of Measurements:</th>
<th>Intervention</th>
<th>Data:</th>
<th>Controls:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Heckman, Malofeeva, Pinto et al. [2010]</td>
<td>externalizing behavior, internalizing behavior – measured using Pupil Behavior Inventory (PBI) of teacher reports</td>
<td>Perry Preschool Program; 123 preschool students</td>
<td>n/a</td>
<td></td>
<td>The intervention improved mean externalizing behavior for both males and females (p&lt;0.05). It had a borderline statistically significant impact on internalizing behavior. The program also benefited a wide range of later life outcomes primarily through noncognitive skills.</td>
<td>Perry Preschool Program; 123 preschool students</td>
<td>sex, language, eligibility for school meals, special needs status, and race</td>
<td></td>
<td></td>
<td>Perry Preschool Program; 123 preschool students</td>
<td>sex, language, eligibility for school meals, special needs status, and race</td>
</tr>
<tr>
<td>Holmlund and Silva [2009]</td>
<td>academic performance – average of standardized test scores in English, Math, and Science</td>
<td>“xl club programme,” National Pupil Database (NPD), Pupil Level Annual Schools Census (PLASC); 2,333 and 259,189 treated and control students aged 14 in England (2004)</td>
<td>sex, language, eligibility for school meals, special needs status, and race</td>
<td></td>
<td>Unconditional on observables, the performance of the students in the xl club is 1.2 to 1.4 standard deviations lower than the control subjects (p&lt;0.01). Using OLS, the effect is -0.17. The propensity score estimates are -0.13 and -0.15. For the difference-in-difference models estimated using OLS and propensity score matching, there is no longer a significant effect of the program in either direction. Overall the program had little effect.</td>
<td>“xl club programme,” National Pupil Database (NPD), Pupil Level Annual Schools Census (PLASC); 2,333 and 259,189 treated and control students aged 14 in England (2004)</td>
<td>sex, language, eligibility for school meals, special needs status, and race</td>
<td></td>
<td></td>
<td>“xl club programme,” National Pupil Database (NPD), Pupil Level Annual Schools Census (PLASC); 2,333 and 259,189 treated and control students aged 14 in England (2004)</td>
<td>sex, language, eligibility for school meals, special needs status, and race</td>
</tr>
<tr>
<td>Study</td>
<td>Outcome(s)</td>
<td>Intervention</td>
<td>Data</td>
<td>Methods</td>
<td>Controls</td>
<td>Timing of Measurements</td>
<td>Findings</td>
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</tr>
<tr>
<td>Jackson, Hill, Payne et al. [2010]</td>
<td>Personality – Openness to Experience</td>
<td>Participation in a 16-week inductive reasoning training program coupled with 10 hours of puzzle solving per week</td>
<td>Collected by authors; 183 adults aged 60 to 94</td>
<td>Random assignment, latent growth model</td>
<td>n/a</td>
<td>Openness to Experience was measured pre-test, at week 5, at week 10, and post training.</td>
<td>On average, participants in the program were 0.39 standard deviations higher in Openness to Experience after the program relative to people in the control group (p&lt;0.05).</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Martins [2010]</td>
<td>Educational attainment – grade retention</td>
<td>Participation in the EPIS program that boosts non-cognitive skills including motivation, self-esteem, and study skills</td>
<td>EPIS database; 15,307 students in 7th - 9th grade in Portugal</td>
<td>Linear probability model, quasi-randomization</td>
<td>Student fixed effects, time fixed effects</td>
<td>Information on each student is tracked for each quarter.</td>
<td>The program reduced annual grade retention by at least 10.1 percentage points (p&lt;0.001).</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Rodríguez-Planas [2010]  

**Outcome(s):** educational attainment – high-school completion and post-secondary education; academic achievement – math test score percentile, reading test score percentile, GPA; labor market success – earnings during the last year of the program, three years after the program, and five years after the program

**Intervention:** participation in the Quantum Opportunity Program (QOP), centered around mentoring and providing incentives for academic success

**Data:** Quantum Opportunity Program (QOP); 1,069 students from seven large US cities

**Methods:** random assignment

**Controls:** n/a

**Timing of Measurements:** The program was offered for a cohort of ninth graders and was available for five years. Follow-up interviews were conducted during the last year of the program, three years after the program, and five years after the program.

**During last year of the program:** Participation in the program was associated with a 7 percentage point increase in the probability of graduating high school (p<0.10) and 6 percentage point increase in the probability of attending college (p<0.10). There were no differences in academic achievement.

**Three years after the program:** Participation in the program was associated with a 7 percentage point increase in the probability of ever attending college (p<0.10), 9 percentage point increase in the probability of attending college (p<0.05), and a 7 percentage point decrease in the probability of having a job (p<0.10).

**Five years after the program:** There are no significant differences five years after the program.

**Findings for sub-populations:** The program benefited people who were 14 or less upon entering high school significantly more than older students. It also tended to benefit girls more than boys.
Stevens et al. [2008]  | **Outcome(s):** attention – ERP index of selective auditory attention; language skills – Clinical Evaluation of Language Fundamentals-3  
**Intervention:** Participation in a six-week (100 min/day) computerized training program for boosting language skills (Fast ForWord program)  
**Data:** collected by the authors; 33 children aged 7 on average  
**Methods:** random assignment  
**Controls:** Test scores were normalized by age  
**Timing of Measurements:** Measures were taken before the beginning of the program and then six weeks later.  
**The increase in the attention was 0.81 standard deviations higher for the participants than for the non-participants (p<0.01).**  
**The increase in the receptive language scores was 0.91 standard deviations higher in the participants than for the control group (p<0.01). There was no significant effect on expressive language scores between the participants and the control group.  

Table A3: Validities in Labor Market Outcomes from the National Longitudinal Survey of Youth, 1979: Our Study

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Males</th>
<th></th>
<th></th>
<th>Females</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>IQ</td>
<td>GPA (10th grade)</td>
<td>AFQT</td>
<td>IQ</td>
<td>GPA (10th grade)</td>
<td>AFQT</td>
</tr>
<tr>
<td>Hourly Wage Age 25</td>
<td>0.17***</td>
<td>0.17***</td>
<td>0.22***</td>
<td>0.14***</td>
<td>0.20***</td>
<td>0.25***</td>
</tr>
<tr>
<td>Hours Worked Age 25</td>
<td>0.08***</td>
<td>0.02</td>
<td>0.08***</td>
<td>0.14***</td>
<td>0.19***</td>
<td>0.28***</td>
</tr>
<tr>
<td>Wage Income Age 25</td>
<td>0.19***</td>
<td>0.17***</td>
<td>0.25***</td>
<td>0.21***</td>
<td>0.25***</td>
<td>0.36***</td>
</tr>
<tr>
<td>Weeks Worked Age 25</td>
<td>0.08***</td>
<td>0.04**</td>
<td>0.09***</td>
<td>0.16***</td>
<td>0.20***</td>
<td>0.30***</td>
</tr>
<tr>
<td>Weeks Unemployed Age 25</td>
<td>-0.14***</td>
<td>-0.11***</td>
<td>-0.18***</td>
<td>-0.12***</td>
<td>-0.11***</td>
<td>-0.12***</td>
</tr>
<tr>
<td>Weeks Out of Labor Force Age 25</td>
<td>-0.02</td>
<td>0.03</td>
<td>0.02</td>
<td>-0.11***</td>
<td>-0.15***</td>
<td>-0.26***</td>
</tr>
<tr>
<td>Total Jobs by Age 25</td>
<td>0.04</td>
<td>-0.08***</td>
<td>-0.04***</td>
<td>0.16***</td>
<td>0.03*</td>
<td>0.19***</td>
</tr>
<tr>
<td>Num. of Spouses/Partners by Age 25</td>
<td>-0.06**</td>
<td>-0.08***</td>
<td>-0.06***</td>
<td>0</td>
<td>-0.06***</td>
<td>-0.02</td>
</tr>
<tr>
<td>Any Welfare Age 25</td>
<td>-0.09***</td>
<td>-0.12***</td>
<td>-0.16***</td>
<td>-0.19***</td>
<td>-0.21***</td>
<td>-0.36***</td>
</tr>
<tr>
<td>Hourly Wage Age 35</td>
<td>0.03</td>
<td>0.05***</td>
<td>0.05***</td>
<td>0.11***</td>
<td>0.10***</td>
<td>0.13***</td>
</tr>
<tr>
<td>Hours Worked Age 35</td>
<td>0.10***</td>
<td>0.12***</td>
<td>0.21***</td>
<td>0.02</td>
<td>0.10***</td>
<td>0.17***</td>
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<tr>
<td>Wage Income Age 35</td>
<td>0.21***</td>
<td>0.21***</td>
<td>0.26***</td>
<td>0.08***</td>
<td>0.15***</td>
<td>0.19***</td>
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<tr>
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<td>0.23***</td>
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</tr>
<tr>
<td>Num. of Spouses/Partners by Age 35</td>
<td>-0.05*</td>
<td>-0.10***</td>
<td>-0.05***</td>
<td>0.04</td>
<td>-0.05***</td>
<td>-0.01</td>
</tr>
<tr>
<td>Any Welfare Age 35</td>
<td>-0.09***</td>
<td>-0.11***</td>
<td>-0.23***</td>
<td>-0.20***</td>
<td>-0.23***</td>
<td>-0.36***</td>
</tr>
<tr>
<td>Factor</td>
<td>Facets</td>
<td>Definition of Factor</td>
<td>ACL(^a) Marker Items for Factor</td>
<td></td>
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</tr>
<tr>
<td>I. Openness to Experience (Intellect)</td>
<td>Fantasy, Aesthetics, Feelings, Actions, Ideas, Values</td>
<td>The degree to which a person needs intellectual stimulation, change, and variety.</td>
<td>Commonplace, Narrow-interest, Simple- vs. Wide-interest, Imaginative, Intelligent</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>II. Conscientiousness</td>
<td>Competence, Order, Dutifulness, Achievement striving, Self-discipline, Deliberation</td>
<td>The degree to which a person is willing to comply with conventional rules, norms, and standards.</td>
<td>Careless, Disorderly, Frivolous vs. Organized, Thorough, Precise</td>
<td></td>
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<td></td>
</tr>
</tbody>
</table>
Table A4: The Big Five Domains and their Facets (Cont.)

<table>
<thead>
<tr>
<th>III. Extraversion</th>
<th>Warmth, Gregariousness, Assertiveness, Activity, Excitement seeking, Positive emotions</th>
<th>The degree to which a person needs attention and social interaction.</th>
<th>Quiet, Reserved, Shy vs. Talkative, Assertive, Active</th>
</tr>
</thead>
<tbody>
<tr>
<td>IV. Agreeableness</td>
<td>Trust, Straight-forwardness, Altruism, Compliance, Modesty, Tender-mindedness</td>
<td>The degree to which a person needs pleasant and harmonious relations with others.</td>
<td>Fault-finding, Cold, Unfriendly vs. Sympathetic, Kind, Friendly</td>
</tr>
<tr>
<td>V. Neuroticism (Emotional Stability)</td>
<td>Anxiety, Angry hostility, Depression, Self-consciousness, Impulsiveness, Vulnerability</td>
<td>The degree to which a person experiences the world as threatening and beyond his/her control.</td>
<td>Tense, Anxious, Nervous vs. Stable, Calm, Contented</td>
</tr>
</tbody>
</table>
Personality Test Validations as Conceived of By Their Creators
<table>
<thead>
<tr>
<th>Test</th>
<th>Domain of Validation</th>
<th>Estimated Validities</th>
<th>Source</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hogan Personality Inventory</td>
<td>Correlations with delinquency criterion; Factor correlations with outcomes</td>
<td>0.00 to 0.67 with School Success, 0.68 to 0.73 with Avoids Trouble, 0.22 to 0.33 with Non-experience Seeking, 0.42 to 0.09 with Exhibitionist, 0.25 to 0.43 with Easy to Live With, 0.36 to 0.44 with Good Sense of Attachment, 0.10 to 0.43 with Not Depressed, 0.26 to 0.54 with No Guilt; Delinquency factor correlates: 0.91 with chargeable accidents, 0.80 with warning letters, 0.44 with suspensions; Absenteeism factor correlates: 0.62 with grievances, 0.61 with absences, 0.55 with medical absences, 0.44 with workers compensation claims; Negative Sanctions factor correlates: 0.68 with suspesion letters, 0.67 with discharges; No Fault factor correlates: 0.71 with nonchargeable accidents; Supervisor's Ratings factor: 0.60 with supervisor's ratings, -0.38 with health history</td>
<td>Hogan &amp; Hogan (1989)</td>
<td></td>
</tr>
<tr>
<td>Myers-Briggs Type Indicator</td>
<td>Correlations with other personality tests; agreement between reported personality type and best-fit personality type</td>
<td>Correlation with Big Five based on Adjective Check List: -0.70 (E-I to Extraversion), 0.44 (S-N to Openness), 0.47 (T-F to Agreeableness), -0.54 (J-P to Conscientiousness); 72.9% report same four preferences as best-fit type, 18.2% report same three out of four preferences as best-fit type</td>
<td>Schaubhut, Herk, Thompson (2009)</td>
<td></td>
</tr>
<tr>
<td>NEO PI-R (Revised NEO Personality Inventory)</td>
<td>Correlations with other personality tests</td>
<td>Correlation with Positive Presentation Management Scale: -0.60 (N), 0.48 (E), 0.04 (O), 0.25 (A), 0.41 (C); correlations with Negative Presentation Management Scale: 0.39 (N), -0.46 (E), -0.31 (O), -0.38 (A), -0.54 (C); correlations with Big Five Index: 0.76 (E), 0.66 (A), 0.70 (C), -0.66 (N), 0.68 (O); correlations with Ten Item Personality Inventory: 0.65 (E), 0.59 (A), 0.68 (C), -0.66 (N), 0.56 (O)</td>
<td>Yang, Bagby, Ryder (2000); Gosling, Rentfrow, Swann (2003)</td>
<td>N=neuroticism, E=extraversion, O=openness, A=agreeableness, C=conscientiousness</td>
</tr>
</tbody>
</table>
Table A5: Predictive Validities of Various Personality Tests, Personality Evaluations (Cont.)

<table>
<thead>
<tr>
<th>Test</th>
<th>Domain of Validation</th>
<th>Estimated Validities</th>
<th>Source</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>NEO-FFI (NEO Five Factor Inventory)</td>
<td>Correlations with other personality tests</td>
<td>0.73 overall with BFI (Big-Five Index)</td>
<td>Gosling, Rentfrow, Swann (2003)</td>
<td>Note: This is a shorter version of the NEO PI-R</td>
</tr>
<tr>
<td>Rotter Locus of Control</td>
<td>Correlation with high school GPA</td>
<td>Correlation with high school GPA is 0.09 in suburban schools, 0.26 in inner-city schools</td>
<td>Stipek &amp; Weisz (1981)</td>
<td></td>
</tr>
<tr>
<td>Rosenberg Self-Esteem Scale</td>
<td>Correlations with other self-esteem scales</td>
<td>0.73 to 0.80 with Single Item Self-Esteem Scale; 0.15 to 0.76 with Harter's Self-Perception Profile for Adolescents</td>
<td>Robins, Hendin, Trzebinski (2001); Hagborg (1993)</td>
<td>Harter's done on an item by item basis</td>
</tr>
<tr>
<td>Short GRIT Scale</td>
<td>Item-level correlations with outcomes</td>
<td>0.03 to 0.13 for West Point 2008 Retention, 0.00 to 0.11 for West Point 2010 Retention, -0.05 to 0.17 for Spelling Bee success, 0.03 to 0.32 for Ivy League GPA</td>
<td>Duckworth &amp; Quinn (2009)</td>
<td>Large ranges due to variety of items</td>
</tr>
</tbody>
</table>
Figure A4: Mean log wages by age 30 (males)

Source: Heckman, Stixrud, and Urzua (2006)
Figure A4: Mean log wages by age 30 (males)

Notes: The data are simulated from the estimates of the model and our NLSY79 sample. We use the standard convention that higher deciles are associated with higher values of the variable. The confidence intervals are computed using bootstrapping (50 draws).

Source: Heckman, Stixrud, and Urzua (2006)
Figure A5: Probability of Being a White Collar Worker by Age 30 – Males

Source: Heckman, Stixrud, and Urzua (2006)
Figure A5: Probability of Being a White Collar Worker by Age 30 – Males

Source: Heckman, Stixrud, and Urzua (2006)
Figure A6: Probability of Being a 4-yr College Graduate by Age 30 – Males

Source: Heckman, Stixrud, and Urzua (2006)
Figure A6: Probability of Being a 4-yr College Graduate by Age 30 – Males

Notes: The data are simulated from the estimates of the model and our NLSY79 sample. We use the standard convention that higher deciles are associated with higher values of the variable. The confidence intervals are computed using bootstrapping (200 draws).

Source: Heckman, Stixrud, and Urzua (2006)
Figure A7: Probability of daily smoking by age 18 (males)
Figure A7: Probability of daily smoking by age 18 (males)

Notes: The data are simulated from the estimates of the model and our NLSY79 sample. We use the standard convention that higher deciles are associated with higher values of the variable. The confidence intervals are computed using bootstrapping (200 draws).
• This is a new approach to policy evaluation.
• Instead of saying “good” or “bad,” saying which programs work for which people.
• Targeted programs
Figure A8: Ability-adjusted economic gaps relative to dropouts: GEDs and high school graduates

Male ability-adjusted economic gaps relative to dropouts: GEDs and high school graduates
Table A6: Predictive Validities of Various Tests of Fluid and Crystallized Intelligence as Established by the Test Makers

<table>
<thead>
<tr>
<th>Test</th>
<th>Domain over which it is validated</th>
<th>Estimated Validities</th>
<th>Source</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>SAT</td>
<td>First year college GPA</td>
<td>0.35 to 0.53</td>
<td>Validity of the SAT for Predicting First-Year College Grade Point Average</td>
<td></td>
</tr>
<tr>
<td>ACT</td>
<td>Grades in early years of college</td>
<td>0.42</td>
<td>ACT Technical Manual</td>
<td></td>
</tr>
<tr>
<td>Stanford-Binet</td>
<td>Correlations with other intelligence tests</td>
<td>0.77 to 0.87 with WISC-R</td>
<td>Rothlisburg (1987); Greene, Sapp, Chissom (1990)</td>
<td></td>
</tr>
<tr>
<td>WISC (Wechsler Intelligence Scale for Children)</td>
<td>Correlations with academic achievement</td>
<td>WISC: 0.443 to 0.751 with WRAT tests, 0.482 to 0.788 with 1st grade grades, 0.462 to 0.794 with 2nd grade grades; WISC-R: 0.346 to 0.760 with WRAT tests, 0.358 to 0.537 with 1st grade grades, 0.420 to 0.721 with 2nd grade grades</td>
<td>Hartlage and Steele (1977)</td>
<td>WRAT = Wide Range Achievement Test; Ranges are given because correlations vary by academic subject</td>
</tr>
<tr>
<td>WAIS (Wechsler Adult Intelligence Scale)</td>
<td>Correlations with other intelligence tests, achievement tests, and outcomes</td>
<td>0.67 (median) with verbal tests, 0.61 (median) with nonverbal tests, 0.69 with education attained, 0.32 with employability of mentally challenged, 0.38 to 0.43 with college grades, 0.62 with high school grades, 0.14 with nursing grades</td>
<td>Feingold (1982)</td>
<td></td>
</tr>
<tr>
<td>Test Description</td>
<td>Predictive Validity</td>
<td>References</td>
<td>Notes</td>
<td></td>
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<td>-------------------------------------------------------------------------------</td>
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</tr>
<tr>
<td>Raven's Standard Progressive Matrices</td>
<td>Correlations with other intelligence tests</td>
<td>0.74 to 0.84 with WAIS-R</td>
<td>O'Leary, Rusch, Guastello (1991)</td>
<td></td>
</tr>
<tr>
<td>GATB (General Aptitude Test Battery)</td>
<td>Supervisor rating performance in training programs and in job performance</td>
<td>0.23 to 0.65</td>
<td>Hunter (1986)</td>
<td></td>
</tr>
<tr>
<td>ASVAB (Armed Services Vocational Aptitude Battery)</td>
<td>Performance in military training programs and military attrition rates</td>
<td>0.37 to 0.78 for training (mean=0.56); 0.15 for attrition</td>
<td>Schmidt (1988) for performance in training programs; Sticht et al (1982) for attrition rates Large range in training correlations due to a variety of jobs</td>
<td></td>
</tr>
<tr>
<td>GED (General Educational Development)</td>
<td>Test difficulty is normed against graduating HS seniors. Test scores of high school seniors and grades of high school seniors</td>
<td>0.33 to 0.49 for HS Senior GPA</td>
<td>Technical Manual: 2002 Series GED Tests</td>
<td></td>
</tr>
<tr>
<td>DAT (Differential Aptitude Tests)</td>
<td>Correlations with academic achievement</td>
<td>0.13 to 0.62 for college GPA</td>
<td>Omizo (1980)</td>
<td></td>
</tr>
<tr>
<td>WIAT (Wechsler Individual Achievement Test)</td>
<td>Correlation with other achievement tests; teacher ratings of student achievement</td>
<td>0.80 with grade 4 CAT/2, 0.69 with grade 5 CAT/2, 0.83 with grade 6 CAT/2, 0.67 with teacher ratings</td>
<td>Michalko and Saklofske (1999) CAT=California Achievement Test</td>
<td></td>
</tr>
</tbody>
</table>